



COURSE OVERVIEW PM0500 Professional Project Leader

Project Planning, Scheduling, Monitoring, Reporting & Control (Accredited by ILM)

Course Title

Professional Project Leader: *Project Planning, Scheduling, Monitoring, Reporting* & Control (Accredited by ILM)

Course Venue

September 14-18, 2025/Abu Dhabi Meeting Room, The Tower Plaza Hotel, Dubai, UAE

CEUS

Course Reference

PM0500

Course Duration/Credits Five days/3.0 CEUs/30 PDHs

Course Description





This practical and highly-interactive course includes various practical sessions and exercises. Theory learnt will be applied using our state-of-the-art simulators.

This course is designed for those incharge of project within industrial environment. It covers result oriented planning, project execution, project organizing, management of various project controls, project communications, project leadership and project acceleration techniques.



The course covers the project management; the result oriented planning; the project execution and organizing; the project control general; the project control through earned value; the critical chain project management; the project communications; the project leadership; the people control; the scope control; the project acceleration techniques; and the contractor/subcontractor control.



The course is carefully developed to reflect the best practices in the petroleum industry that also match the training requirements of distinguished professional organizations such as the Project Management Institute (**PMI**) and **FIDIC**. The Professional Development Units/Hours (**PDUs**) or Continuing Education Units (**CEUs**) awarded to our participants are recognized by the Project Management Institute (**PMI**) and by the International Association for Continuing Education & Training (**IACET-USA**).



PM0500 - Page 1 of 11

PM0500-09-25|Rev.255|15 July 2025







During this interactive course, participants will learn the critical chain project management; incorporate critical chain theory in the planning process; manage multiple projects using critical chain project management; the communication requirements and linking communication requirements to stakeholders; develop a communications plan and implement and control project communications; the elements of people management, resource learning and project management; the importance of scope control and the methods in managing scope control; the project acceleration techniques, the reasons for acceleration, considerations before acceleration and implementation methods of contractor/subcontractor acceleration; and the control and managing major contractors/subcontractor.

Course Objectives

Upon the successful completion of this course, each participant will be able to:-

- Get certified as a "Certified Project Leader"
- Define leadership and identify successful leadership practices as well as the role and • importance of motivation theories in effective project management
- Identify leadership styles using instruments
- Discuss and apply concept of situational leadership to project processes •
- Lead project teams through more effective communication •
- Describe predictable change stages and identify appropriate leadership strategies for each stage
- Create a leadership development plan and recognize leadership and teamwork
- Apply proper techniques and tools in managing project controls and implement professional methods in planning, organizing, executing, leading and controlling projects
- Control project schedule, scope, objectives, budget, resources, risks, changes, materials, challenges, information, organization, expectations, contractors and subcontractors and complete your projects successfully
- Employ result-oriented planning methods and techniques and utilize the best practice in resource leveling, project execution and project organizing
- Practice the Earned-Value techniques in controlling your projects and solve problems related to time, cost and resources
- Lead project teams professionally and manage project human recourses through effective communication, motivation and team building
- Implement scope control management, project acceleration techniques and use critical chain project management methodologies

Exclusive Smart Training Kit - H-STK[®]



Participants of this course will receive the exclusive "Haward Smart Training Kit" (**H-STK**[®]). The **H-STK**[®] consists of a comprehensive set of technical content which includes electronic version of the course materials conveniently saved in a Tablet PC.



PM0500 - Page 2 of 11







Who Should Attend

The course provides an overview of all significant aspects and considerations of project management for those who are involved in the planning, scheduling, monitoring, reporting and control of project within the industrial environment. This includes engineers, project and team managers, leaders, project team members and business consultants.

Course Certificate(s)

(1) Internationally recognized Competency Certificates and Plastic Wallet Cards will be issued to participants who completed a minimum of 80% of the total tuition hours and successfully passed the exam at the end of the course. Successful candidate will be certified as a "Certified Project Leader". Certificates are valid for 5 years.

Recertification is FOC for a Lifetime.

Sample of Certificates

The following are samples of the certificates that will be awarded to course participants:-





PM0500 - Page 3 of 11

PM0500-09-25|Rev.255|15 July 2025







(2) Official Transcript of Records will be provided to the successful delegates with the equivalent number of ANSI/IACET accredited Continuing Education Units (CEUs) earned during the course.

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Institute of Leadership & Management (ILM) Certificates will be issued to (3) participants who have successfully completed the course and passed the exam at the end of the course.

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PM0500 - Page 4 of 11







Certificate Accreditations

Haward's certificates are accredited by the following international accreditation organizations: -



ILM (City & Guilds Group)

Haward Technology is a **Recognized Provider** by ILM under the **City & Guilds Group Business**. The ILM stands for excellence in leadership and management qualifications design, development and delivery under the City & Guilds of London Institute as the award-giving body for these qualifications. ILM recognizes and approves training providers and academic institutions that deliver quality-assured training and accredited qualifications. As a Recognized Provider of ILM, Haward Technology meets the quality assurance criteria of the ILM to deliver applicationbased leadership and management programs that meet international standards and professional benchmarks.



British Accreditation Council (BAC)

Haward Technology is accredited by the **British Accreditation Council** for **Independent Further and Higher Education** as an **International Centre**. Haward's certificates are internationally recognized and accredited by the British Accreditation Council (BAC). BAC is the British accrediting body responsible for setting standards within independent further and higher education sector in the UK and overseas. As a BAC-accredited international centre, Haward Technology meets all of the international higher education criteria and standards set by BAC.

<u>The International Accreditors for Continuing Education and Training</u>
 (IACET - USA)

Haward Technology is an Authorized Training Provider by the International Accreditors for Continuing Education and Training (IACET), 2201 Cooperative Way, Suite 600, Herndon, VA 20171, USA. In obtaining this authority, Haward Technology has demonstrated that it complies with the **ANSI/IACET 2018-1 Standard** which is widely recognized as the standard of good practice internationally. As a result of our Authorized Provider membership status, Haward Technology is authorized to offer IACET CEUs for its programs that qualify under the **ANSI/IACET 2018-1 Standard**.

Haward Technology's courses meet the professional certification and continuing education requirements for participants seeking **Continuing Education Units** (CEUs) in accordance with the rules & regulations of the International Accreditors for Continuing Education & Training (IACET). IACET is an international authority that evaluates programs according to strict, research-based criteria and guidelines. The CEU is an internationally accepted uniform unit of measurement in qualified courses of continuing education.

Haward Technology Middle East will award **3.0 CEUs** (Continuing Education Units) or **30 PDHs** (Professional Development Hours) for participants who completed the total tuition hours of this program. One CEU is equivalent to ten Professional Development Hours (PDHs) or ten contact hours of the participation in and completion of Haward Technology programs. A permanent record of a participant's involvement and awarding of CEU will be maintained by Haward Technology. Haward Technology will provide a copy of the participant's CEU and PDH Transcript of Records upon request.



PM0500 - Page 5 of 11







Course Instructor(s)

This course will be conducted by the following instructor(s). However, we have the right to change the course instructor(s) prior to the course date and inform participants accordingly:



Mr. Steve Magalios, CEng, PGDip (on-going), MSc, BSc, Senior Project & Management Consultant with over 30 years of extensive experience in the areas of Project Quality Management, Project Planning & Scheduling, Project Management, Project Estimating & Budgeting, Project & Construction Engineering, Effective Quality Management System (QMS), QMS Framework, Quality Assurance Standards, QA Audit Process & Techniques, Coaching Skills, Coaching Plan, Mentoring Techniques, Communication & Listening Techniques, Office Administration, Office Management, Invoice Management, Administration Process,

Administration Work Procedures, Facilitation & Leadership Skills, Human Resource Development, Psychometric Testing, Career Development & Competence, Succession Planning, Self-Development & Empowerment, Personal Learning Needs Identification, Critical Success Factors (CSFs), Key Performance Indicators (KPIs), Productivity Creativity & Thinking Modes, Human Resource Scorecard Management, Career Laddering, Fast-Track Career Progression Application, Knowledge Management, Customer Management, Leadership Skills, Presentation Skills, Negotiation Skills, Communication Skills, Emotional Intelligence, Performance Management, Contract Management, Quality Management, Commercial Strategy, Project Management, Risk Management, Leadership & Business Management, Human Resource Management, Planning, Budgeting & Cost Control, Business Development, Innovation, Organization Management & Business Consulting, Stakeholder & Supplier Evaluation, Data Collection & Information Gathering, Value & Supply Chain Management, Intellectual Property & Innovation Assessments, Logistics & Supply Chain Management, Budgeting & Cost Control and Marketing Management. Currently, he is the Chartered Professional Surveyor Engineer & Urban-Regional Planner wherein he is deeply involved in providing exact data, measurements and determining properly boundaries. He is also responsible in preparing and maintaining sketches, maps, reports and legal description of surveys.

During his career, Mr. Magalios has gained his expertise and thorough practical experience through challenging positions such as a **Project Site Construction Manager**, **Construction Site Manager**, **Project Manager**, **Deputy PMS Manager**, **Head of the Public Project Inspection Field Team**, **Technical Consultant**, **Senior Consultant**, **Consultant/Lecturer**, **Construction Team Leader**, **Lead Pipeline Engineer**, **Project Construction Lead Supervising Engineer**, **Lead Site Engineer**, **Senior Site Engineer Lead Engineer**, **Senior Site Engineer**, **R.O.W. Coordinator**, **Site Representative**, **Supervision Head** and **Contractor** for international Companies such as the Penspen International Limited, Eptista

Servicios de Ingeneria S.I., J/V ILF Pantec TH. Papaioannou & Co. – Emenergy Engineering, J/V Karaylannis S.A. – Intracom Constructions S.A., Ergaz Ltd., Alkyonis 7, Palaeo Faliro, Piraeus, Elpet Valkaniki S.A., Asprofos S.A., J/V Depa S.A. just to name a few.

Mr. Magalios is a **Registered Chartered Engineer** and has **Master** and **Bachelor** degrees in **Surveying Engineering** from the **University of New Brunswick**, **Canada** and the **National Technical University of Athens**, **Greece**, respectively. Further, he is currently enrolled for **Post-graduate** in **Quality Assurance** from the **Hellenic Open University**, **Greece**. He has further obtained a Level 4B Certificates in Project Management from the National & Kapodistrian University of Athens, Greece and Environmental Auditing from the Environmental Auditors Registration Association (EARA). Moreover, he is a **Certified Instructor/Trainer**, a **Chartered Engineer** of Technical Chamber of Greece and a **Certified Internal Verifier/Assessor/Trainer** by the **Institute of Leadership & Management (ILM)**. He has delivered numerous trainings, workshops, seminars, courses and conferences internationally.



PM0500 - Page 6 of 11







Training Methodology

All our Courses are including **Hands-on Practical Sessions** using equipment, State-of-the-Art Simulators, Drawings, Case Studies, Videos and Exercises. The courses include the following training methodologies as a percentage of the total tuition hours:-

- 30% Lectures
- 20% Practical Workshops & Work Presentations
- 30% Hands-on Practical Exercises & Case Studies
- 20% Simulators (Hardware & Software) & Videos

In an unlikely event, the course instructor may modify the above training methodology before or during the course for technical reasons.

Training Fee

US\$ 5,500 per Delegate + **VAT**. This rate includes H-STK[®] (Haward Smart Training Kit), buffet lunch, coffee/tea on arrival, morning & afternoon of each day

Exam Fee

US\$ 160 per Delegate + VAT.

Accommodation

Accommodation is not included in the course fees. However, any accommodation required can be arranged at the time of booking

Course Program

The following program is planned for this course. However, the course instructor(s) may modify this program before or during the course for technical reasons with no prior notice to participants. Nevertheless, the course objectives will always be met:

Day:	Sunday, 14 th of September 2025
0730 - 0800	Registration & Coffee
0800 - 0815	Welcome & Introduction
0815 - 0830	PRE-TEST
0830 - 0930	Project Management Overview The PMI Framework • Project Life Cycle • Five Steps of Project Initiation • BOSSCARD Framework • Project Objectives, Scope & Constraints • Stakeholder Analysis • Project Roles & Responsibilities • The Responsibility Assignment Matrix • Sign-Off Process
0930 - 0945	Break
0945 - 1100	Project Leadership Define Leadership & Identify Successful Leadership Practices • Understand Role & Importance of Motivation Theories in Effective Project Management
1100 – 1200	Project Leadership (cont'd) Identify Leadership Styles Using Instruments • Discuss & Apply Concept of Situational Leadership to Project Processes
1200 - 1215	Break
1215 - 1420	Leadership & Management Lead Project Teams Through More Effective Communication •Describe Predictable Change Stages • Identify Appropriate Leadership Strategies for Each Stage • Create a Leadership Development Plan • Leadership & Teamwork
1420 - 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day One



PM0500-09-25|Rev.255|15 July 2025







Day 2:	Monday, 15 th of September 2025
0730 - 0930	Result Oriented PlanningCommunications PlanningRisk ManagementRisk Management Life CycleRisk Management WorkshopRisk Response StrategiesSources of ChangeScope CreepChange Control ProcessesChange Management PlanChange Control LogResponding to Approved ChangeDeveloping the WBSDecomposition
0930 - 0945	Break
0945 – 1100	Result Oriented Planning (cont'd)The Sticky Note TechniqueEstimating MethodsCompensationConsiderationsDependencyPrecedence RelationshipsNetworkingDiagrammingCritical Path Analysis (CPM)Using the Network Diagram(PERT)Creating the ScheduleResource AllocationResource LevelingSchedule Compression
1100 - 1230	Project Execution & OrganizingMilestone & Schedule Management • Organizing Resources • MaterialsManagement • Information & Feedback Management • Forms & Administration• Meeting Management • Cost Management • Negotiation Management •Challenges • Activity Analysis
1230 - 1245	Break
1245 - 1420	 Project Execution & Organizing (cont'd) Expectations Stakeholder Expectations Project Environment Expectation Control Elements Project Manager vs. Expectation Gap Organizational Style Why do Projects Fail?
1420 - 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day Two

Day 3:	Tuesday, 16 th of September 2025
	Project Control General
0730 - 0930	The Constraints Quartet • Focus on Past & Future • Project Meeting Tips •
	Key Principles for Control • Change Management • The Final Project Approval
	Gate
0930 - 0945	Break
0945 - 1100	Project Control General (cont'd)
	The Earned Value Schedule • Reporting Progress • Threshold Levels • Quality
	Control
	Project Control Through Earned Value
1100 – 1230	Concept & Objectives of EARNED VALUE • Define the Three Processes
	Necessary for Earned Value • Establish Actual Work to be Done • Calculate
	Earned Value Indexes • Interpretation & Control Using Earned Value •
	Problems with Implementing an Earned Value Programme



PM0500 - Page 8 of 11







1230 - 1245	Break
1245 - 1420	<i>Critical Chain Project Management</i> Understand the Concept & Role of Critical Chain in Managing Projects • Incorporating Critical Chain Theory in the Planning Process • Managing Multiple Projects Using Critical Chain Project Management
1420 - 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day Three

Day 4:	Wednesday, 17 th of September 2025
0730 - 0930	Project CommunicationsDetermine Communication Requirements • Link Communication Requirements toStakeholders • Develop a Communications Plan • Implement & Control ProjectCommunications
0930 - 0945	Break
0945 - 1100	Project Leadership Define Leadership & Identify Successful Leadership Practices • Understand Role & Importance of Motivation Theories in Effective Project Management
1100 - 1230	Project Leadership (cont'd)Identify Leadership Styles Using Instruments• Discuss & Apply Concept ofSituational Leadership to Project Processes
1230 – 1245	Break
1245 - 1420	People ControlElements of People ManagementOrganizing: Cases in HR, WorkshopResource LevelingLearn Project Management
1420 - 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day Four

Day 5:	Thursday, 18 th of September 2025
0730 - 0930	<i>Scope Control</i> <i>Importance of Scope Control</i> • <i>Methods in Managing Scope Control</i> • <i>Scope Control Cases – Workshop</i> • <i>Scope Control in Construction</i>
0930 - 0945	Break
0945 - 1100	Project Acceleration Techniques Reasons for Acceleration • Considerations Before Acceleration • Methods for Acceleration
1100 – 1230	<i>Contractor/Subcontractor Control</i> <i>Nominated Contractor/Subcontractors</i> • <i>Letting a Contract/Subcontract</i>
1230 - 1245	Break



PM0500 - Page 9 of 11







1245 - 1300	Contractor/Subcontractor Control (cont'd)Management of Major Contractors/Subcontractors• Labor OnlyContractors/Subcontractors•
1300 - 1315	<i>Course Conclusion</i> Using this Course Overview, the Instructor(s) will Brief Participants about the Course Topics that were Covered During the Course
1315 – 1415	COMPETENCY EXAM
1415 – 1430	Presentation of Course Certificates
1430	Lunch & End of Course

Simulator (Hands-on Practical Sessions)

Practical sessions will be organized during the course for delegates to practice the theory learnt. Delegates will be provided with an opportunity to carryout various exercises using the "Mindview Software" and.





PM0500 - Page 10 of 11









Course Coordinator

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PM0500 - Page 11 of 11

