



COURSE OVERVIEW PM0673 **Project Economic Analysis**

Course Title

Project Economic Analysis

Course Date

July 13-17, 2025/Tamra Meeting Room, Al
Bandar Rotana Creek, Dubai, UAE

Course Reference

PM0673

Course Duration/Credits

Five days/3.0 CEUs/30 PDHs



Course Description



This practical and highly-interactive course includes various practical sessions and exercises. Theory learnt will be applied using our state-of-the-art simulators.

This course is designed to provide participants with a detailed and up-to-date overview of Project Economic Analysis. It covers the purpose and importance of project economic analysis for facility planning and investment decisions; the types of project evaluations and basic financial mathematics, cash flow estimation and project life cycle and cost breakdown; the net present value (NPV), internal rate of return (IRR) and benefit-cost ratio (BCR); the payback period and break-even analysis, sensitivity and scenario analysis and dealing with risk and uncertainty; and the structure of decision trees, calculating expected monetary value (EMV) and using probabilities in outcomes.



During this interactive course, participants will learn the impact of inflation and escalation and financing and capital structure impacts; the public versus private sector project evaluation, real estate and infrastructure project economics and rehabilitation versus new facility projects; the operations and maintenance of cost analysis and sustainability and green investment evaluation; linking strategic goals to evaluation criteria; aligning technical, economic and stakeholder needs; documenting assumptions and limitations and the role of multi-disciplinary inputs; the criteria weighting and scoring, using qualitative and quantitative inputs, application for complex facility projects and decision matrix tools; and the economic feasibility report preparation, communicating economic justifications and post-evaluation and project monitoring.





Course Objectives

Upon successful completion of this course, each participant will be able to:-

- Apply and gain an in-depth knowledge on project economic analysis
- Discuss the purpose of project economic analysis and the importance for facility planning and investment decisions
- Identify various types of project evaluations and basic financial mathematics as well as cash flow estimation and project life cycle and cost breakdown
- Recognize net present value (NPV), internal rate of return (IRR) and benefit-cost ratio (BCR)
- Apply payback period and break-even analysis and sensitivity and scenario analysis and deal with risk and uncertainty
- Describe the structure of decision trees, calculate expected monetary value (EMV) and use probabilities in outcomes
- Discuss the impact of inflation and escalation and financing and capital structure impacts
- Differentiate public versus private sector project evaluation, real estate and infrastructure project economics and rehabilitation versus new facility projects
- Employ operations and maintenance cost analysis and sustainability and green investment evaluation
- Link strategic goals to evaluation criteria, align technical, economic and stakeholder needs, document assumptions and limitations and identify the role of multi-disciplinary inputs
- Carryout criteria weighting and scoring, using qualitative and quantitative inputs, application for complex facility projects and decision matrix tools
- Apply economic feasibility report preparation, communicating economic justifications and post-evaluation and project monitoring

Exclusive Smart Training Kit - H-STK®



Participants of this course will receive the exclusive “Haward Smart Training Kit” (H-STK®). The H-STK® consists of a comprehensive set of technical content which includes **electronic version** of the course materials conveniently saved in a **Tablet PC**.

Who Should Attend

This course provides an overview of all significant aspects and considerations of project economic analysis for project managers, economists and financial analysts, government officials and policy makers, development and NGO professionals, investors and business executives, engineers and other technical staff.




Course Certificate(s)

Internationally recognized certificates will be issued to all participants of the course who completed a minimum of 80% of the total tuition hours.

Certificate Accreditations

Certificates are accredited by the following international accreditation organizations: -

-  British Accreditation Council (BAC)

Haward Technology is accredited by the **British Accreditation Council** for **Independent Further and Higher Education** as an **International Centre**. BAC is the British accrediting body responsible for setting standards within independent further and higher education sector in the UK and overseas. As a BAC-accredited international centre, Haward Technology meets all of the international higher education criteria and standards set by BAC.

-  The International Accreditors for Continuing Education and Training (IACET - USA)

Haward Technology is an Authorized Training Provider by the International Accreditors for Continuing Education and Training (IACET), 2201 Cooperative Way, Suite 600, Herndon, VA 20171, USA. In obtaining this authority, Haward Technology has demonstrated that it complies with the **ANSI/IACET 2018-1 Standard** which is widely recognized as the standard of good practice internationally. As a result of our Authorized Provider membership status, Haward Technology is authorized to offer IACET CEUs for its programs that qualify under the **ANSI/IACET 2018-1 Standard**.

Haward Technology's courses meet the professional certification and continuing education requirements for participants seeking **Continuing Education Units (CEUs)** in accordance with the rules & regulations of the International Accreditors for Continuing Education & Training (IACET). IACET is an international authority that evaluates programs according to strict, research-based criteria and guidelines. The CEU is an internationally accepted uniform unit of measurement in qualified courses of continuing education.

Haward Technology Middle East will award **3.0 CEUs** (Continuing Education Units) or **30 PDHs** (Professional Development Hours) for participants who completed the total tuition hours of this program. One CEU is equivalent to ten Professional Development Hours (PDHs) or ten contact hours of the participation in and completion of Haward Technology programs. A permanent record of a participant's involvement and awarding of CEU will be maintained by Haward Technology. Haward Technology will provide a copy of the participant's CEU and PDH Transcript of Records upon request.

Accommodation

Accommodation is not included in the course fees. However, any accommodation required can be arranged at the time of booking.



Course Instructor(s)

This course will be conducted by the following instructor(s). However, we have the right to change the course instructor(s) prior to the course date and inform participants accordingly:



Mr. Pan Kidis, MBA, BSc, is a Senior Project & Management Consultant with over 30 years of extensive experience in Project Scheduling & Cost Control, Project Planning, Scheduling & Cost Control Professional, Production Planning & Scheduling, Administration Skills, Project Management Essentials, Project Management Compliance, Strategic Planning, Mastering Contract Preparation, Contract and Risk Management, Value Engineering, Negotiation & Administration Techniques, Office Management Skills, Survey Skills, Interviewing Skills, Interpersonal Skills, Communication Skills, Negotiation Skills, Presentation Skills, Manager Skills, Supervisory & Management Skills, Counselling Skills, Leadership Skills, Office Management, Code of Conduct, Train the Trainer, Logistics & Transportation Planning Methods, Forecasting Logistics Demands, Visual Network Model, Logistics Operations, Strategic Transport Planning, Transport System, Fleet Planning, Routing & Scheduling, Transport Cost Concepts & Elements, Costing Vehicles & Trips, Tariff Fixing, Supply Chain & Operations Management, Logistics & Production Planning, Cost Reduction Techniques, Inventory Management, Business Analysis, Risk Management, Production Management, Warehouse Management, Production Planning, Material Requirement Planning, Budgeting, Production & Shop Floor Scheduling, Cost Analysis, Database Design & Implementation, Business Administration, Production Data Acquisition & Analysis, Industrial Logistics, Process Improvement, Team Leadership & Training, Textile Manufacturing, Staff Reduction, Warehouse and Shipping. Further, he is also well-versed in Cash Flow Management, Decision Making Techniques, Production & Product Inventory Control, Inventory Analysis Tools, Stock Management Techniques, Material Handling, Process Improvement & Equipment Selection, Costing & Budgeting, Wastewater Treatment Plant Monitoring & Control, Volume Tank Measurements, Data Acquisition and Energy Conservation. He is currently the Business Analyst of Diasfalis Ltd. wherein he is responsible in the design of the proposed business model and develop and evaluate new applications.

Mr. Kidis had occupied several significant positions as the **Supply Chain Manager, Production Planning & Logistics Manager, Purchasing Office Manager, Project Manager, Assistant Dyeing Manager, Production Supervisor, Production Coordinator** and Design & Analysis Intern for various international companies such as the Hellenic Fabrics, **AKZO Chemicals Ltd.** and **EKO Refinery** and Greek Navy Force.

Mr. Kidis has a **Master's** degree in **Business Administration** from the **University of Kent, UK** and a **Bachelor** degree in **Chemical Engineering** from the **Aristotle University of Thessaloniki, Greece**. Further, he is a **Certified Instructor/Trainer**, a **Certified Internal Verifier/Assessor/Trainer** by the **Institute of Leadership & Management (ILM)** and has delivered numerous trainings, courses, workshops, seminars and conferences internationally.

Course Fee

US\$ 5,500 per Delegate + **VAT**. This rate includes H-STK® (Haward Smart Training Kit), buffet lunch, coffee/tea on arrival, morning & afternoon of each day.





Training Methodology

All our Courses are including **Hands-on Practical Sessions** using equipment, State-of-the-Art Simulators, Drawings, Case Studies, Videos and Exercises. The courses include the following training methodologies as a percentage of the total tuition hours:-

- 30% Lectures
- 20% Practical Workshops & Work Presentations
- 30% Hands-on Practical Exercises & Case Studies
- 20% Simulators (Hardware & Software) & Videos

In an unlikely event, the course instructor may modify the above training methodology before or during the course for technical reasons.

Course Program

The following program is planned for this course. However, the course instructor(s) may modify this program before or during the course for technical reasons with no prior notice to participants. Nevertheless, the course objectives will always be met:

Day 1: Sunday, 13th of July 2025

0730 – 0800	Registration & Coffee
0800 – 0815	Welcome & Introduction
0815 – 0830	PRE-TEST
0830 – 0900	Overview of Economic Analysis in Facilities Planning Definition & Purpose of Project Economic Analysis • Importance for Facility Planning & Investment Decisions • Economic versus Financial Analysis • Key Performance Indicators (NPV, IRR, ROI, Etc.)
0900 – 0930	Types of Project Evaluations Preliminary Feasibility versus Detailed Economic Evaluation • Technical, Financial, & Economic Perspectives • Qualitative versus Quantitative Assessment • Screening, Ranking, & Selection of Alternatives
0930 – 0945	Break
0945 – 1100	Basic Financial Mathematics Time Value of Money Concept • Present Value (PV) & Future Value (FV) Formulas • Annuities & Perpetuities • Discounting & Compounding Techniques
1100 – 1230	Cash Flow Estimation Identifying Inflows & Outflows • Capital versus Operational Expenditures • Working Capital & Salvage Value • Net Cash Flow Calculation
1230 – 1245	Break
1245 – 1330	Project Life Cycle & Cost Breakdown Phases: Concept, Design, Construction, Operation, Disposal • Life-Cycle Cost (LCC) Analysis • Cost Classification (Fixed, Variable, Sunk) • Cost Estimation Techniques (Top-Down, Bottom-Up)
1330 – 1420	Workshop: Setting Up a Cash Flow Model Create a Simple Project Cash Flow Table • Identify Capital & Operational Components • Apply Time Value of Money • Calculate Net Cash Flows
1420 – 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day One



Day 2: Monday, 14th of July 2025

0730 – 0830	Net Present Value (NPV) NPV Formula & Interpretation • Choosing the Right Discount Rate • NPV Decision Rule • Strengths & Limitations
0830 – 0930	Internal Rate of Return (IRR) IRR Definition & Calculation • Multiple IRRs & Non-Conventional Cash Flows • Modified IRR (MIRR) • IRR versus NPV Comparison
0930 – 0945	Break
0945 – 1100	Benefit-Cost Ratio (BCR) Ratio Interpretation & Thresholds • Application in Public Sector Projects • Limitations & Common Mistakes • BCR versus NPV Usage Scenarios
1100 – 1230	Payback Period & Break-Even Analysis Simple versus Discounted Payback • Time to Recover Investment • Break-Even Point Calculation • Strategic Importance of Quick Returns
1230 – 1245	Break
1245 – 1330	Sensitivity & Scenario Analysis Identifying Key Variables (Cost, Revenue, Inflation) • Conducting One-Variable Sensitivity Tests • Best Case, Base Case, Worst Case • Visualization Tools (Tornado Charts)
1330 – 1420	Workshop: Economic Indicator Comparison Analyze a Project Using NPV, IRR, & Payback • Adjust Assumptions & Re-Run the Model • Plot & Interpret Results • Group Discussion on Evaluation Outcome
1420 – 1430	Recap Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow
1430	Lunch & End of Day Two

Day 3: Tuesday, 15th of July 2025

0730 – 0830	Dealing with Risk & Uncertainty Definition & Difference Between Risk & Uncertainty • Sources of Uncertainty in Facility Projects • Probabilistic versus Deterministic Models • Risk-Adjusted Discount Rates
0830 – 0930	Decision Trees & Expected Value Structure of Decision Trees • Calculating Expected Monetary Value (EMV) • Using Probabilities in Outcomes • Application to Phased Project Decisions
0930 – 0945	Break
0945 – 1100	Monte Carlo Simulation Basics Purpose & Concept of Simulation • Commonly Used Distributions (Normal, Triangular) • Input Variability & Output Range • Tools & Platforms (e.g., Excel @RISK)
1100 – 1230	Impact of Inflation & Escalation Nominal versus Real Cash Flows • Adjusting for General & Specific Inflation • Use of Escalation Indices • Currency Exchange Rate Implications
1230 – 1245	Break



1245 – 1330	Financing & Capital Structure Impacts <i>Equity versus Debt Financing • Cost of Capital & WACC • Impact of Financing on Cash Flow & IRR • Tax Shields & Loan Repayment Schedules</i>
1330 – 1420	Workshop: Sensitivity & Risk Application <i>Apply Sensitivity Analysis to Cost Assumptions • Use a Decision Tree for Project Selection • Adjust Cash Flow for Inflation Impacts • Present Updated NPV & Risk Outlook</i>
1420 – 1430	Recap <i>Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow</i>
1430	<i>Lunch & End of Day Three</i>

Day 4: Wednesday, 16th of July 2025

0730 – 0830	Public versus Private Sector Project Evaluation <i>Differences in Evaluation Criteria • Social Cost-Benefit Analysis (SCBA) • Economic Impact on Stakeholders • Non-Monetary Benefits (E.G., Environmental)</i>
0830 – 0930	Real Estate & Infrastructure Project Economics <i>Rental versus Ownership Models • Build-Operate-Transfer (BOT) & PPP Structures • Long-Term Lease versus Capital Investment • Asset Depreciation & Maintenance</i>
0930 – 0945	<i>Break</i>
0945 – 1100	Rehabilitation versus New Facility Projects <i>Comparing Retrofit versus New Construction • Evaluating Existing Asset Performance • Environmental & Operational Factors • Reuse, Salvage, & Cost Avoidance Analysis</i>
1100 – 1230	Operations & Maintenance Cost Analysis <i>Lifecycle Costing of Facilities • Preventive versus Corrective Maintenance Economics • Asset Reliability & Replacement Cost Planning • Facility Utility Cost Modelling</i>
1230 – 1245	<i>Break</i>
1245 – 1330	Sustainability & Green Investment Evaluation <i>Incorporating ESG Factors • Energy Efficiency Return on Investment • Green Building Certifications & Value Impact • Incentives & Tax Benefits for Sustainable Design</i>
1330 – 1420	Workshop: Facility Project Comparison <i>Compare Two Facility Investment Scenarios • Include O&M, Risk, & Social Impact • Score Using Multi-Criteria Decision Analysis (MCDA) • Recommend Best-Value Option</i>
1420 – 1430	Recap <i>Using this Course Overview, the Instructor(s) will Brief Participants about the Topics that were Discussed Today and Advise Them of the Topics to be Discussed Tomorrow</i>
1430	<i>Lunch & End of Day Four</i>



Day 5: Thursday, 17th of July 2025

0730 – 0830	Integrated Economic Evaluation Framework Linking Strategic Goals to Evaluation Criteria • Aligning Technical, Economic, & Stakeholder Needs • Documenting Assumptions & Limitations • Role of Multi-Disciplinary Inputs
0830 – 0930	Multi-Criteria Decision Analysis (MCDA) Criteria Weighting & Scoring • Using Qualitative & Quantitative Inputs • Application for Complex Facility Projects • Decision Matrix Tools (AHP, SAW)
0930 – 0945	Break
0945 – 1030	Economic Feasibility Report Preparation Structure of a Comprehensive Feasibility Report • Presenting Assumptions & Indicators Clearly • Visual Aids: Graphs, Charts, & Dashboards • Tailoring Reports for Different Audiences
1030 – 1130	Communicating Economic Justifications Storytelling with Data • Using KPIs to Influence Stakeholders • Addressing Objections & Sensitivities • Presenting Recommendations Confidently
1130 – 1230	Post-Evaluation & Project Monitoring Setting Up KPIs for Tracking Actual Performance • Comparing Actual versus Projected Outcomes • Capturing Lessons Learned for Future Projects • Updating Economic Models with Real Data
1230 – 1245	Break
1245 – 1345	Capstone Workshop: Final Project Evaluation Evaluate a Sample Facility Investment Case • Apply Full Economic Analysis (NPV, IRR, Risk) • Prepare a Recommendation Report • Group Presentations & Peer Review
1345 – 1400	Course Conclusion Using this Course Overview, the Instructor(s) will Brief Participants about the Course Topics that were Covered During the Course
1400 – 1415	POST-TEST
1415 – 1430	Presentation of Course Certificates
1430	Lunch & End of Course

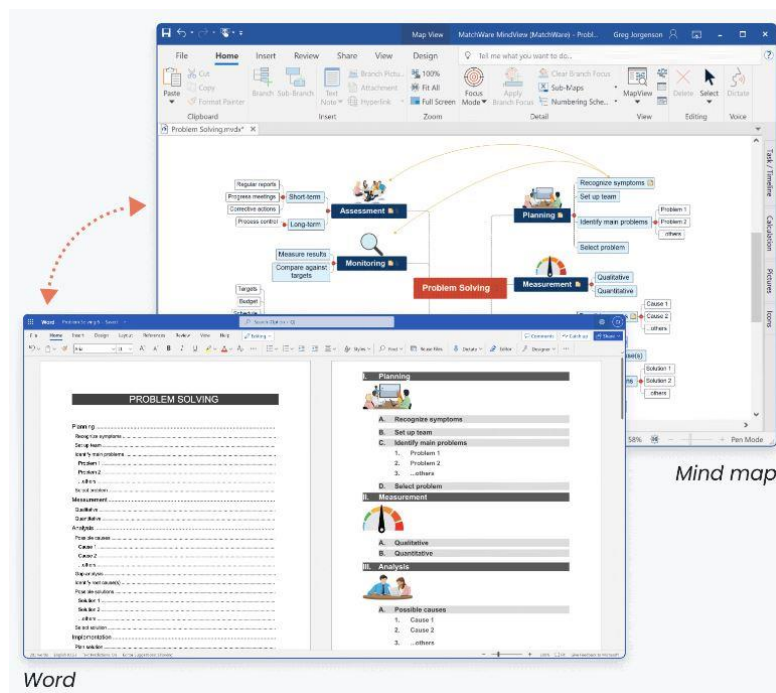


Simulator (Hands-on Practical Sessions)

Practical sessions will be organized during the course for delegates to practice the theory learnt. Delegates will be provided with an opportunity to carryout various exercises using the “MS Project”, “Mindview Software” and “Raidlog Simulator”.



MS Project



Mindview Software



FREE RAID Log Template + RAID Analysis

File Edit View Insert Format Data Tools Extensions Help

100% \$ % .00 123 Default (Arial) 10 B I A

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	A	B	C	D	E	F	G	H	I
4	RAID ANALYSIS								
5		RISKS	ASSUMPTIONS	ISSUES	DEPENDENCIES				
6	Critical	1	0	1	1	3			
7	High	0	0	0	1	1			
8	Moderate	1	1	0	0	2			
9	Low	0	1	1	0	1			
10	Negligible	0	0	0	0	0			
11	Total	2	1	2	2				
12	RAID LOG								
13	ID	Title	Description	Type	Classification	Comments			
14	1	Example 1		Assumption	Moderate				
15	2	Example 2		Risk	Critical				
16	3	Example 3		Risk	Moderate				
17	4	Example 4		Issue	Low				
18	5	Example 5		Dependency	High				
19	6	Example 6		Dependency	Critical				
20	7	Example 7		Issue	Critical				
21	8								
22	9								
23	10								
24	11								

PM-TRAINING

Raidlog Simulator

Course Coordinator

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