COURSE OVERVIEW PM0092
Risk Management Professional (PMI-RMP)
(PMI Exam Preparation Training)

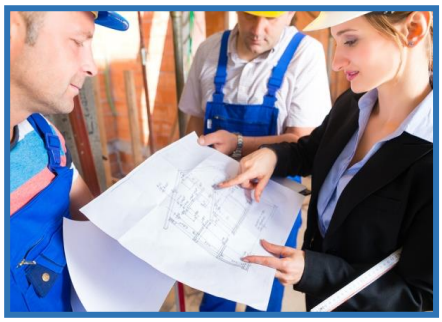
Course Title
Risk Management Professional (PMI-RMP)
(PMI Exam Preparation Training)

Course Date/Venue
Session 1:July 13-17, 2025/Tamra Meeting Room, Al Bandar Rotana Creek, Dubai, UAE
Session 2: December 07-11, 2025/Tamra Meeting Room, Al Bandar Rotana Creek, Dubai, UAE

Course Reference
PM0092

Course Duration/Credits
Five days/4.0 CEUs/40 PDHs

Course Description



This practical and highly-interactive course includes various practical sessions and exercises. Theory learnt will be applied using our state-of-the-art simulators.

This course is designed to provide participants with a detailed and up-to-date overview of project risk management and to prepare them to pass the PMI-RMP examination in order for them to achieve the PMI-RMP title. The course will give participants with enough knowledge and skills opportunities.

The course will cover the 5 domains comprising the PMI-RMP certification examination. These domains include Risk Strategy & Planning, Risk Identification, Risk Analysis, Risk Response and Monitor & Close Risks.

The course is carefully developed to reflect the best practices that match the training requirements of the Project Management Institute (**PMI**). The Professional Development Units/Hours (**PDUs**) or Continuing Education Units (**CEUs**) awarded to the participants are recognized by the Project Management Institute (**PMI**) and by the International Association for Continuing Education & Training (**IACET-USA**).

Further, the course covers the project risk management; the risk management properties, project risk and risk properties; the stakeholder risk attitudes, iterative process, risk process flow and responsibility for project risk management; the project risk management processes, project risk management and project management; the plan risk management, plan risk management inputs, project management plan, project charter, stakeholder register, etc; and the potential risk covering risks inputs, stakeholder register, organizational process assets and tools and techniques for identifying risks.

During this interactive course, participants will learn the information gathering, brainstorming, nominal group technique, delphi technique, interviewing and root cause analysis; the checklist analysis, assumptions analysis, diagramming techniques, flow chart diagram and influence diagramming; the strengths, weaknesses, opportunities and threats (SWOT); the expert judgment, risks outputs, identified risks, potential responses and triggers; the qualitative and quantitative risk analysis process; and the risk responses process and apply control risks.

Course Objectives

Upon the successful completion of this course, each participant will be able to:-

- Get prepared for the next PMI-RMP exam and have enough knowledge and skills to pass such exam in order to get the PMI certification
- Carryout project risk management and discuss risk management properties, project risk and risk properties
- Explain stakeholder risk attitudes, iterative process, risk process flow and responsibility for project risk management
- Illustrate project risk management processes, project risk management and project management
- Employ plan risk management, plan risk management inputs, project management plan, project charter, stakeholder register, etc
- Identify potential risk covering risks inputs, stakeholder register, organizational process assets and tools and techniques for identifying risks
- Apply information gathering, brainstorming, nominal group technique, delphi technique, interviewing and root cause analysis
- Carryout checklist analysis, assumptions analysis, diagramming techniques, flow chart diagram and influence diagramming
- Define strengths, weaknesses, opportunities and threats (SWOT) and discuss expert judgment, risks outputs, identified risks, potential responses and triggers
- Perform qualitative and quantitative risk analysis process
- Plan risk responses process and apply control risks

Exclusive Smart Training Kit - H-STK®

*Participants of this course will receive the exclusive "Haward Smart Training Kit" (**H-STK®**). The **H-STK®** consists of a comprehensive set of technical content which includes **electronic version** of the course materials conveniently saved in a **Tablet PC**.*

PMI Recognition of Haward Courses

The Project Management Institute (**PMI**) recognizes Haward's Certificates and Continuing Education Units (CEUs).

The recognition and acceptance of our PDUs/CEUs fall under Categories E, F and G of PMI's "Professional Education" section at the PMP Application. Hence, what the delegates simply need to do is to complete this section as part of the PMP Application and submit it to PMI upon the receipt of Haward's certificates and ANSI/IACET's CEUs. PMI will automatically accept the delegates with 40 Contract Honors as a fulfillment of the required Professional Education.

Haward Technology, being the first **Authorized Provider** of the International Association for Continuing Education & Training (**IACET-USA**) in the Middle East, is authorized to award ANSI/IACET **CEUs** that are automatically accepted and recognized by the Project Management Institute (**PMI**).

Who Should Attend

The course provides an overview of all significant aspects and considerations of risk management for all managers, engineers and supervisors who already have knowledge of project management techniques and tools. Some managers are directly responsible for projects and need to manage risk professionally. Others need to know about pitfalls in risk management when managing project management consultants.

Exam Eligibility & Structure

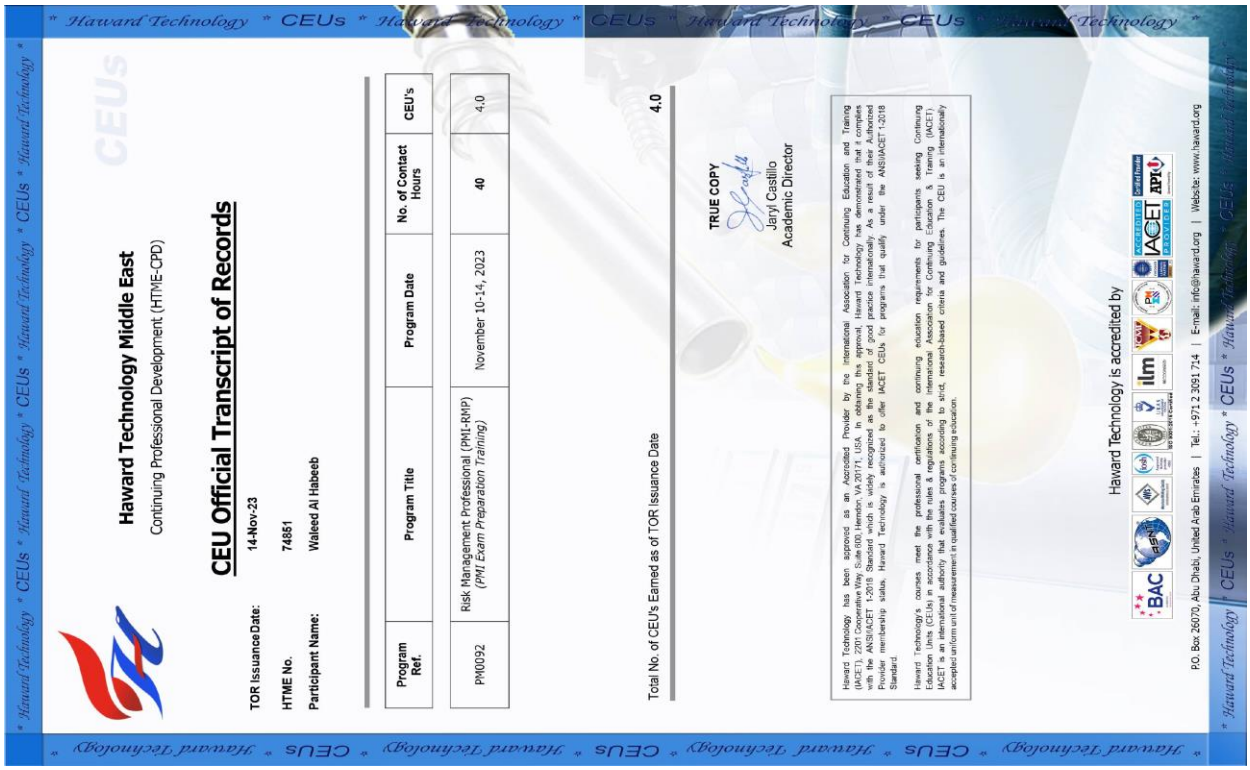
To be eligible for the PMI-RMP credential, you must meet certain educational and professional experience requirements. All project risk management experience must have been accrued within the last five consecutive years prior to your application submission.

Educational Background	Project Risk Management Experience	Project Risk Management Education
Secondary diploma (high school diploma, associate's degree or global equivalent)	At least 36 months spent in the specialized area of professional project risk management within the last five consecutive years	40 contact hours of formal education in the specialized area of project risk management
OR		
Four-year degree (bachelor's degree or global equivalent)	At least 24 months spent in the specialized area of professional project risk management within the last five consecutive years	30 contact hours of formal education in the specialized area of project risk management
	OR	
Bachelor's or post-graduate degree from a GAC accredited program (bachelor's or global equivalent)	At least 12 months spent in the specialized area of professional project risk management within the last five consecutive years	30 contact hours of formal education in the specialized area of project risk management

Course Certificate(s)

(1) PMI-RMP certificates will be issued to participants who have successfully passed the PMI-RMP examination.

(2) Official Transcript of Records will be provided to the successful delegates with the equivalent number of ANSI/IACET accredited Continuing Education Units (CEUs) earned during the course



Certificate Accreditations

Certificates are accredited by the following international accreditation organizations: -

- PMI: Project Management Institute

Haward Technology is an **Authorized Training Partner** of the **Project Management Institute (PMI)** (USA). We are strictly complying with the quality requirements and standards of PMI. Haward Technology is approved by PMI to issue contact hours and PDUs for those courses following the PMI requirements in addition to all PMI Project Management courses. Our trainers are Authorized by PMI to deliver the PMI Accredited courses and certification programs. As an Authorized Training Partner, Haward Technology has access to the latest and up-to-date PMI materials and resources available in the field of Project Management that will definitely improve the chances of success for participants attending Haward Technology courses.

The PMI Authorized Training Partner seal is a registered mark of **Project Management Institute, Inc.**

- British Accreditation Council (BAC)

Haward Technology is accredited by the **British Accreditation Council** for **Independent Further and Higher Education** as an **International Centre**. BAC is the British accrediting body responsible for setting standards within independent further and higher education sector in the UK and overseas. As a BAC-accredited international centre, Haward Technology meets all of the international higher education criteria and standards set by BAC.

- The International Accreditors for Continuing Education and Training (IACET - USA)

Haward Technology is an Authorized Training Provider by the International Accreditors for Continuing Education and Training (IACET), 2201 Cooperative Way, Suite 600, Herndon, VA 20171, USA. In obtaining this authority, Haward Technology has demonstrated that it complies with the **ANSI/IACET 2018-1 Standard** which is widely recognized as the standard of good practice internationally. As a result of our Authorized Provider membership status, Haward Technology is authorized to offer IACET CEUs for its programs that qualify under the **ANSI/IACET 2018-1 Standard**.

Haward Technology's courses meet the professional certification and continuing education requirements for participants seeking **Continuing Education Units** (CEUs) in accordance with the rules & regulations of the International Accreditors for Continuing Education & Training (IACET). IACET is an international authority that evaluates programs according to strict, research-based criteria and guidelines. The CEU is an internationally accepted uniform unit of measurement in qualified courses of continuing education.

Haward Technology Middle East will award **4.0 CEUs** (Continuing Education Units) or **40 PDHs** (Professional Development Hours) for participants who completed the total tuition hours of this program. One CEU is equivalent to ten Professional Development Hours (PDHs) or ten contact hours of the participation in and completion of Haward Technology programs. A permanent record of a participant's involvement and awarding of CEU will be maintained by Haward Technology. Haward Technology will provide a copy of the participant's CEU and PDH Transcript of Records upon request.

Course Instructor(s)

This course will be conducted by the following instructor(s). However, we have the right to change the course instructor(s) prior to the course date and inform participants accordingly:

Mr. Manuel Dalas, PEng, MSc, BSc, PMI-PMP, is a **Senior Project & Management Consultant** with over **25 years** of industrial experience in **Oil**, **Gas**, **Refinery**, **Petrochemical**, **Power** and **Nuclear** industries. His wide expertise includes **Project** Management, **Project Management Professional** (**PMP**), **Program Management Professional** (**PgMP**), **Project Risk Management Concepts**, **Project Management Framework**, **Integration** Management, **Scope** Management, **Time** Management, **Human Resource** Management, **Communications** Management, **Balanced Scorecard**, **Change** Management, **Contract** Management, **Procurement & Purchasing** Management, **Strategic & Planning** Management, **Root Cause Analysis**, **Quality Assurance** Management, **Claim & Counterclaim** Management, **Budgeting**, **Project Scheduling** and **Risk** Management. Further, he is also well-versed in **Petroleum Economics**, **Maintenance Planning & Scheduling**, **Maintenance & Reliability Management**, **Process Piping**, **Vibration Monitoring**, **Safety Relief Valve**, **Hydraulic**, **Heat Exchanger**, **Process Plant Start-Up**, **Commissioning & Troubleshooting**, **Process Plant Performance & Efficiency**, **Process Plant Optimization**, **Revamping & Debottlenecking**, **Hydrogen Sulfide** and **Flare Systems**. Currently, he is the **Technical Consultant** of the **Association of Local Authorities of Greater Thessaloniki** where he is in charge of the mechanical engineering services for piping, pressure vessels fabrications and ironwork.

During his career life, Mr. Dalas has gained his practical and field experience through his various significant positions and dedication as the **Technical Manager**, **Project Engineer**, **Safety Engineer**, **Deputy Officer**, **Instructor**, **Construction Manager**, **Construction Engineer**, **Consultant Engineer**, **Water Network Systems Engineer**, **Maintenance Engineer** and **Mechanical Engineer** and **CAESAR II Application Consultant** for numerous multi-billion companies including the **Biological Recycling Unit** and the **Department of Supplies** of **Greece**, **Alpha Bank Group**, **EMKE S.A**, **ASTE LLC** and **Polytechnic College of Evosmos**.

Mr. Dalas has a **Master's** degree in **Energy System** from the **International Hellenic University, School of Science & Technology** and a **Bachelor's** degree in **Mechanical Engineering** from the **Mechanical Engineering Technical University of Greece** along with a **Diploma** in **Management & Production Engineering** from the **Technical University of Crete**. Further, he is a **Certified Internal Verifier/Assessor/Trainer** by the **Institute of Leadership and Management** (**ILM**), a **Certified Project Manager Professional** (**PMI-PMP**), a **Certified Instructor/Trainer**, a **Certified Energy Auditor** for **Buildings**, **Heating & Climate Systems**, a **Member** of the **Hellenic Valuation Institute** and the **Association of Greek Valuers** and a **Licensed Expert Valuer Consultant** of the **Ministry of Development and Competitiveness**. He has further delivered numerous trainings, courses, seminars, conferences and workshops internationally.

Training Methodology

All our Courses are including **Hands-on Practical Sessions** using equipment, State-of-the-Art Simulators, Drawings, Case Studies, Videos and Exercises. The courses include the following training methodologies as a percentage of the total tuition hours:-

30% Lectures
20% Practical Workshops & Work Presentations
30% Hands-on Practical Exercises & Case Studies
20% Simulators (Hardware & Software) & Videos

In an unlikely event, the course instructor may modify the above training methodology before or during the course for technical reasons.

Course Fee

US$ 5,500 per Delegate + **VAT**. This rate includes H-STK® (Haward Smart Training Kit), buffet lunch, coffee/tea on arrival, morning & afternoon of each day.

Exam Fee

US$ 895 per Delegate.

Accommodation

Accommodation is not included in the course fees. However, any accommodation required can be arranged at the time of booking

Course Program

The following program is planned for this course. However, the course instructor(s) may modify this program before or during the course for technical reasons with no prior notice to participants. Nevertheless, the course objectives will always be met:

Day 1

0730 – 0815	*Registration & Coffee*
0815 – 0830	*Welcome & Introduction*
0830 – 0900	***PRE-TEST***
0900 – 1000	***Project Risk Management*** *Introduction-Definitions • Risk Management Properties • Success of Risk Management*
1000 – 1015	*Break*
1015 – 1200	***Project Risk Management (cont'd)*** *Definition of Project Risk • Exercise: Issue or Risk • Risk Properties • Stakeholder Risk Attitudes*
1200 – 1300	*Lunch*
1300 – 1400	***Project Risk Management (cont'd)*** *Iterative Process • Risk Process Flow • Communication • Responsibility for Project Risk Management*
1400 – 1415	*Break*
1415 – 1650	***Introduction to Project Risk Management Processes*** *Project Risk Management & Project Management • All Projects Are Uncertain • The Processes*
1650 – 1700	***Distribute Homework & Recap***
1700	*End of Day One*

Day 2

0730 – 0800	***Review of Day 1 & Homework Answers***
0800 – 1000	***Plan Risk Management*** *Plan Risk Management Inputs • Inputs of This Process • Project Management Plan • Project Charter• Stakeholder Register• Enterprise Environmental Factors • Organizational Process Assets• Organization Risk• Example-Risk Appetite• Example-Risk Tolerance• Risk Appetite-Risk Tolerance*
1000 – 1015	*Break*
1015 – 1200	***Plan Risk Management (cont'd)*** *Organization Risk• Plan Risk Management– Inputs• Tools & Techniques for Plan Risk Management• Creating the Risk Management Plan• Exam Spotlight• Risk Categories• Risk Breakdown Structure (RBS)• Defining Probability & Impact• Probability & Impact Matrix• Recap the Steps for Risk Management Plan*
1200 – 1300	*Lunch*
1300 – 1400	***Identifying Potential Risk*** *Identifying Potential Risk Process • Identifying Potential Risk• Identifying Risks Inputs• Stakeholder Register • Organizational Process Assets • Tools & Techniques for Identifying Risks• Documentation Reviews• Information Gathering • Brainstorming • Nominal Group Technique• Delphi Technique• Interviewing• Root Cause Analysis*
1400 – 1415	*Break*
1415 – 1650	***Identifying Potential Risk (cont'd)*** *Checklist Analysis• Assumptions Analysis• Diagramming Techniques• Flow Chart Diagram• Influence Diagramming• Strengths, Weaknesses, Opportunities & Threats (SWOT)• Expert Judgment• Identify Risks Outputs• List of Identified Risks• List of Potential Responses• Triggers*
1650 – 1700	***Distribute Homework & Recap***
1700	*End of Day Two*

Day 3

0730 – 0800	***Review of Day 2 & Homework Answers***
0800 – 1000	***Perform Qualitative Risk Analysis Process*** *Process Overview • Perform Qualitative Risk Analysis Inputs• Tools & Techniques for Perform Qualitative Risk Analysis• Risk Probability & Impact Assessment • Probability• Impact*
1000 – 1015	*Break*
1015 – 1200	***Perform Qualitative Risk Analysis Process (cont'd)*** *Risk Impact• Probability & Impact Matrix• Risk Data Quality Assessment• Risk Urgency Assessment• Expert Judgment• Ranking Risks in the Risk Register*
1200 – 1300	*Lunch*
1300 – 1400	***Perform Quantitative Risk Analysis Process*** *Perform Quantitative Risk Analysis Process• Process Overview• Perform Quantitative Risk Analysis Process• Tools & Techniques for Perform Quantitative Risk Analysis• Data-Gathering & Representation Techniques• Interviewing• Probability Distributions• Quantitative Risk Analysis & Modeling Techniques• Sensitivity Analysis• Expected Monetary Value (EMV) Analysis• Decision Tree Analysis• Modeling & Simulation• Simulation Techniques• Exam Spotlight• Expert Judgment• Perform Quantitative Risk Analysis Outputs*

1400 – 1415	*Break*
1415 – 1650	***Perform Quantitative Risk Analysis Process (cont'd)*** *Confidence Levels• Prioritized List of Quantified Risks• Trends in Perform Quantitative Risk Analysis Results• Formulas• Planned Value – Actual Cost-Earned Value• Cost Variance - Schedule Variance• Cost Variance• CPI-SPI• Cumulative CPI &SPI• Forecasting Formulas• Budget at Completion (BAC)• EAC Forecast for Etc Work Performed• The EAC Formula• To-Complete Performance Index (TCPI)• Variance Analysis*
1650 – 1700	***Distribute Homework & Recap***
1700	*End of Day Three*

Day 4

0730 – 0800	***Review of Day 3 & Homework Answers***
0800 – 1000	***Plan Risk Responses Process*** *Plan Risk Responses Process• Overview of the Process• Exam Spotlight• Tools &Techniques for Plan Risk Responses• Strategies for Negative Risks or Threats • Avoid• Transfer• Mitigate • Accept • Strategies for Positive Risk or Opportunities• Exploit*
1000 – 1015	*Break*
1015 – 1200	***Plan Risk Responses Process (cont'd)*** *Share• Enhance• Contingency Planning• Plan Risk Responses Outputs• Project Management Plan Updates • Project Documents Updates• Project Management Plan Updates• Project Documents Updates• Risk Register• Risk Register Contents*
1200 – 1300	*Lunch*
1300 – 1400	***Plan Risk Responses Process (cont'd)*** *Plan Risk Responses Process• Overview of the Process• Exam Spotlight• Tools &Techniques for Plan Risk Responses*
1400 – 1415	*Break*
1415 – 1615	***Plan Risk Responses Process (cont'd)*** *Strategies for Negative Risks or Threats • Avoid • Transfer • Mitigate*
1650 – 1700	***Distribute Homework & Recap***
1700	*End of Day Four*

Day 5

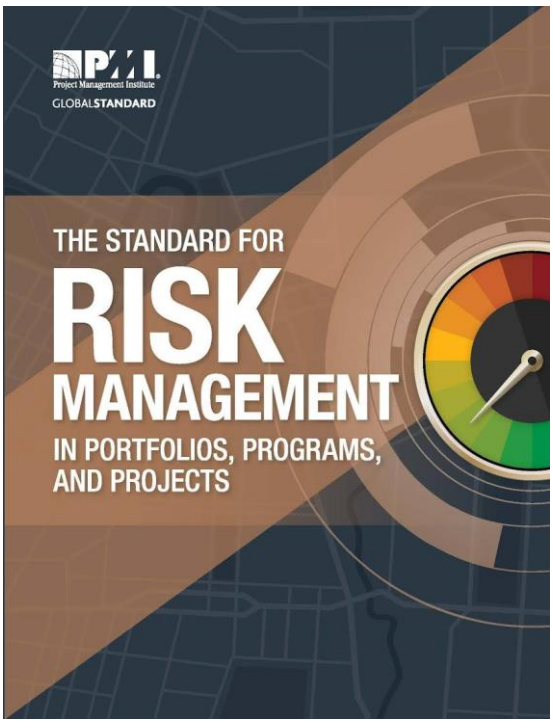
0730 – 0800	***Review of Day 4 & Homework Answers***
0800 – 1000	***Control Risks*** *The Control Risks Process • Monitoring & Controlling Risk • Overview of Process*
1000 – 1015	*Break*
1015 – 1200	***Control Risks (cont'd)*** *Control Risks Inputs • Control Risks Tools &Techniques • Risk Re-Assessment*
1200 – 1300	*Lunch*
1300 - 1330	***Control Risks (cont'd)*** *Risk Audits • Variance & Trend Analysis • Technical Performance Measurement*
1330 – 1345	*Break*
1345 – 1615	***Control Risks (cont'd)*** *Control Risks Outputs • Change Requests • Project Documents Updates*
1615 – 1630	***Course Conclusion***
1630 – 1645	***POST-TEST***
1645 – 1700	*Presentation of Course Certificates*
1700	*End of Course*

MOCK Exam

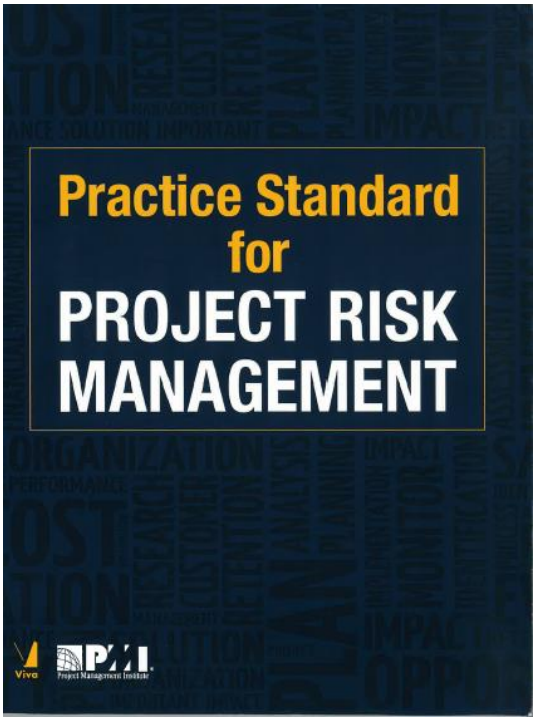
Upon the completion of the course, participants have to sit for a MOCK Examination similar to the exam of the Certification Body through Haward's Portal. Each participant will be given a username and password to log in Haward's Portal for the MOCK exam during the 30 days following the course completion. Each participant has only one trial for the MOCK exam within this 30-day examination window. Hence, you have to prepare yourself very well before starting your MOCK exam as this exam is a simulation to the one of the Certification Body.

Book(s)

As part of the course kit, the following e-books will be given to all participants:



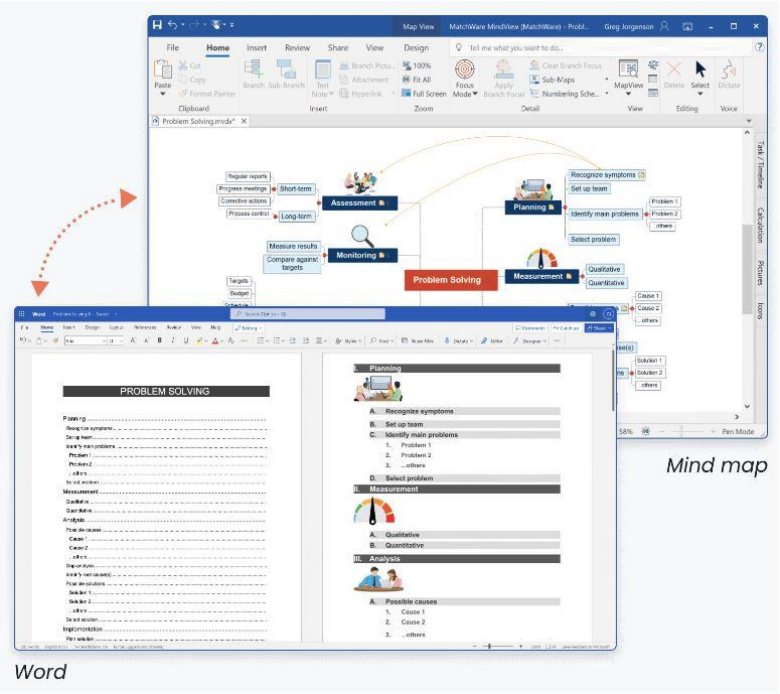
Title: The Standard for Risk Management in Portfolios, Programs and Projects
ISBN: 978-1628255652
Author: Project Management Institute
Publisher: Project Management Institute



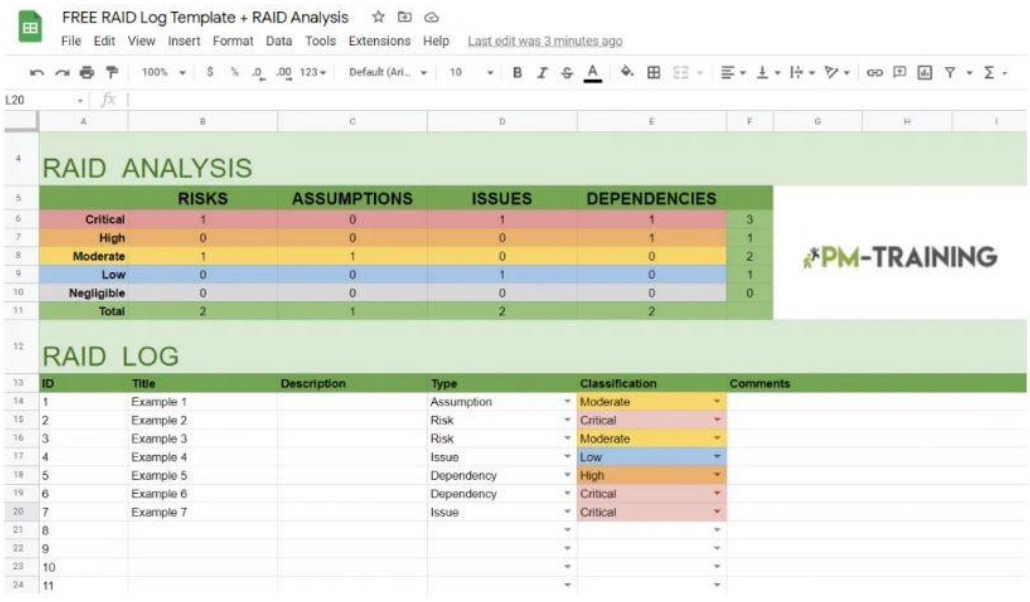
Title: Practice Standard for Project Risk Management
ISBN: 978-9387486812
Author: PMI
Publisher: PMI

Simulator (Hands-on Practical Sessions)

Practical sessions will be organized during the course for delegates to practice the theory learnt. Delegates will be provided with an opportunity to carryout various exercises using the "MS Project", "Mindview Software" and "Raidlog Simulator".



Mindview Software



Raidlog Simulator

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